

BOARD

September 24, 2021
Meeting No. 2021-5

**MINUTES
OF THE MEETING
OF THE BOARD OF DIRECTORS OF THE**

**NUCLEAR WASTE MANAGEMENT ORGANIZATION (NWMO) /
SOCIÉTÉ DE GESTION DES DÉCHETS NUCLÉAIRES (SGDN)**

**convened via Video Conference
on September 24, 2021
commencing at 9:00 a.m. EDT**

Present

Wayne Robbins	Chair
Glenn Jager	Vice-Chair
Laurie Swami	Director, President & CEO
Lesley Gallinger	Director
Sean Granville	Director
Ron Jamieson	Director
Jason Nouwens	Director
Josée Pilon	Director
Beth Summers	Director

Staff in attendance:

Lisa Frizzell	VP, Communications (items 4-13)
Georgina Kossivas	Chief Financial & Risk Officer (items 4-13)
Monica Kumar Dhoat	Assistant Board Secretary (items 1-13)
Gillian Morris	Board Secretary (items 1-13)
Lise Morton	VP, Site Selection (items 4-13)
Jennifer Spragge	VP People & Technology & Chief Ethics Officer (items 1-13)
Doug Taylor	VP & General Counsel (items 1-13)
Bob Watts	VP Indigenous Relations & Strategic Programs (items 4-13)
Derek Wilson	VP, Construction & Projects (items 4-13)

Guest:

David Cameron Chair, NWMO Advisory Council (item 9)

1. Constitution of Meeting / Approval of Agenda

Notice of the meeting having been given to all of the Directors of the Company in accordance with the by-laws and a quorum being present, the Chair declared the meeting duly constituted for the transaction of business and called the meeting to order at 9:00 am EDT. The agenda was approved as written.

The Chair noted one change on the agenda regarding the timing for the Advisory Council Chair's report.

The Chair provided introductory remarks and an Indigenous Land Acknowledgement.

2. Consent Agenda (In Camera)

Directors reviewed and approved the consent agenda in camera.

3. Report from the Human Resources, Compensation & Governance Committee (HRCG) Meeting (In Camera)

The HRCG Committee Chair reported on key discussions in camera.

4. Safety Moment

A safety moment was provided related to the WANO Traits of a Healthy Nuclear Safety Culture with today's note addressing Work Processes.

5. President's Update (In Camera)

The President provided the Directors with an update on recent activities in camera.

6. Report from the Siting Committee (In Camera)

The Chair of the Siting Committee reported on the Committee's September 21, 2021 in camera.

7. Report from the AFR Committee Meeting

The AFR Committee Chair reported on the meeting held on September 22. Ms. Summers reported that the Committee discussions included:

- A report from the Pension Management Committee;
- A review of the year-to-date financial results and full year forecast;
- The Annual and 5-year IT strategy;
- The year-end audit plan and auditor's remuneration (approved under the Board's consent agenda); and
- An update from the internal auditor.

For future AFR Committee reporting, the AFR Chair was asked to provide summary information regarding high-risk audit items (*).

Several discussion items were reported on in camera.

8. Report from the Project Oversight Committee Meeting (In Camera)

The Chair of the Project Oversight Committee reported on the September 21, 2021 meeting. Mr. Jager reported that the Committee discussed the following:

- An update on field activities;
- A roadmap of key technical activities leading up to site selection;
- An update on safety;
- Internal and contractor audits and performance; and
- APM gated process and project reporting.

The Committee Chair reported discussion on two items in camera.

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9. Advisory Council Chair's Report

The Chair of the Advisory Council reported on some of the discussions at the meeting held on September 20, 2021 including the following:

- A report from the President;
- An update on APM site selection;
- A visibility strategy and government relations update;
- A discussion on the work related to the Integrated Strategy for Radioactive Waste (ISRW).

The Chair also reported on several in camera discussions held by the Advisory Council.

10. Item 10 was held in camera.

11. Legal Update (In Camera)

The legal update was held in camera.

12. Preparing for Upcoming meetings with the Council of Elders & Youth, Advisory Council

In preparation for the upcoming Council of Elders & Youth and Advisory Council meetings, Directors were provided an opportunity to discuss possible topics for these meetings. Management agreed to work with the Board to develop another question for discussion with the Advisory Council (*).

13. Upcoming Meetings for the Board

The dates for the next meetings of the Board of Directors were provided.

14. In Camera Session

The Board held an in-camera session.

Conclusion of Meeting

There being no other business, the Chair declared the meeting terminated at 12:27 pm.

* Denotes actions to be taken.



Wayne Robbins, 2022 5:49:53 PM EST
Chair



Gillian Morris, 2022 8:02:45 AM EST
Board Secretary