

**BOARD**

December 10, 2021  
Meeting No. 2021-6

**MINUTES  
OF THE MEETING  
OF THE BOARD OF DIRECTORS OF THE  
NUCLEAR WASTE MANAGEMENT ORGANIZATION (NWMO) /  
SOCIÉTÉ DE GESTION DES DÉCHETS NUCLÉAIRES (SGDN)**

**convened in Toronto, ON  
on December 10, 2021  
commencing at 9:00 a.m. EST**

Present

Wayne Robbins	Chair (attended virtually)
Glenn Jager	Vice-Chair (Acting Chair after Item 1)
Laurie Swami	Director, President & CEO
Lesley Gallinger	Director
Sean Granville	Director
Ron Jamieson	Director
Jason Nouwens	Director (attended virtually, items 1-3)
Josée Pilon	Director (attended virtually)
Beth Summers	Director (attended virtually)

Staff in attendance:

Lisa Frizzell	VP, Communications (items 4-12)
Georgina Kossivas	Chief Financial & Risk Officer (items 4-12)
Monica Kumar Dhoat	Assistant Board Secretary (items 1-12)
Gillian Morris	Board Secretary (items 1-12)
Lise Morton	VP, Site Selection (items 4-12) (attended virtually)
Jennifer Spragge	VP People & Technology & Chief Ethics Officer (items 1-12)
Doug Taylor	VP & General Counsel (items 1-12) (attended virtually)
Bob Watts	VP Indigenous Relations & Strategic Programs (items 4-12) (attended virtually)
Derek Wilson	VP, Construction & Projects (items 4-12)

Guest:

David Cameron	Chair, NWMO Advisory Council (item 9) (virtually)
Nick Rolfe	KPMG Canada (item 7a) (virtually)

1. Constitution of Meeting / Approval of Agenda

Notice of the meeting having been given to all of the Directors of the Company in accordance with the by-laws and a quorum being present, the Chair declared the meeting duly constituted for the transaction of business and called the meeting to order at 9:00 am EST. The agenda was approved as written.

The Chair provided introductory remarks and an Indigenous Land Acknowledgement.

As the Chair Wayne Robbins was attending the meeting virtually he requested that the Vice-Chair Glenn Jager chair the remainder of the meeting.

2. Consent Agenda (In Camera)

The Board reviewed and approved the Consent agenda in camera.

BOARD

December 10, 2021  
Meeting No. 2021-6

3. Report from the Human Resources, Compensation & Governance Committee (HRCG) Meeting (In Camera)

The HRCG Committee Chair reported on key discussions in camera.

4. Safety Moment

The remaining Officers of the Corporation joined the meeting and were asked if they had any conflicts of interest or related party transactions to report – none were declared.

A safety moment was provided on potential safety concerns with employees returning to work in the office and COVID-19.

5. President's Update (In Camera)

The President provided the Directors with an update on recent activities in camera.

6. Report from the Siting Committee (In Camera)

The Chair of the Siting Committee reported on the Committee's December 3, 2021 meeting in camera.

7. Report from the Audit, Finance & Risk (AFR) Committee Meeting

The AFR Committee Chair reported on the meeting held on December 9<sup>th</sup>, discussions included:

- An update from the Pension Management Committee and the Annual Performance Review of Investment Managers;
- The financial results and forecast;
- The cyber insurance policy renewal;
- The 2022 AFR Committee Workplan; and
- An update from the internal auditor and a recommendation related to the 2022 Internal Audit Plan.

The Chair reported on an in camera discussion.

8. Report from the Project Oversight Committee Meeting

The Chair of the Project Oversight Committee reported on the December 3, 2021 meeting. Mr. Jager reported that the Committee discussed the following:

- An update on addressing recommendations related to the contractor and vendor management audit;
- An update on field activities;
- An overview of the work underway in the regulatory approvals project;
- A discussion regarding the effectiveness and opportunities for improvements in NWMO's Design Management governance and processes;
- An update on safety; and
- The preliminary results of the project management and planning processes audit.

The Committee Chair also reported on two items discussed in camera.

**BOARD**

December 10, 2021  
Meeting No. 2021-6

The Board was very pleased with the progress made on NWMO's field activities in 2021. The Acting Chair asked management to provide the Board's positive feedback on NWMO's accomplishment on field activities.

9. Advisory Council Chair's Report

The Chair of the Advisory Council reported on some of the discussions at the meeting held on December 7, 2021 including the following:

- A report from the Geoscientific Review Group and the Site Selection Review Group;
- An update on work related to NWMO's visibility strategy and government relations;
- Work underway to prepare for the regulatory decision-making process;
- A discussion on social safety;
- A review of the NWMO's work related to water;
- An update on work related to transportation; and
- An update on the work related to the Integrated Strategy for Radioactive Waste (ISRW).

The Chair also reported on several in camera discussions held with the Council.

10. Planning for 2022 (In Camera)

This item was discussed in camera.

11. Legal Update (In Camera)

This item was discussed in camera.

12. Upcoming Meetings for the Board

The dates for the next meetings of the Board of Directors were provided.


13. In Camera Session

The Board held an in-camera session.

Conclusion of Meeting

There being no other business, the Chair declared the meeting terminated at 11:42 am.

\* Denotes actions to be taken.



Wayne Robbins  
Chair  
May, 2022 7:31:14 AM EDT



Gillian Morris  
Board Secretary  
May, 2022 11:46:06 AM EDT